

APPENDIX A2 – NET REVENUE POSITION BY SERVICE DECEMBER 2011

Service	Cumulative to Date				Full Year					RAG	Risk (L/M/H)	Activity level Medium/High risk budgets (COMMENTARY)
	Budget	Actual	Use of reserves	Variance	Approved Budget	Forecast Outturn	Proposed use of reserves	Forecast Variance after use of reserves	Forecast % of Budget			
	£000	£000	£000	£000	£000	£000	£000	£000				
<b>Director of Sustainable Communities</b>												
Director of Sustainable Communities	260	173	0	-88	347	297		-50	-14%	amber	L	Uncommitted directorate-wide costs not forecast yet.
Service Development	423	372	0	-51	564	569		5	1%	green	L	
<b>Sub Total</b>	<b>683</b>	<b>544</b>	<b>0</b>	<b>-139</b>	<b>911</b>	<b>866</b>	<b>0</b>	<b>-45</b>	<b>-5%</b>	<b>green</b>	<b>L</b>	
<b>Economic Growth, Skills &amp; Regeneration</b>												
AD Econ Growth,Skills & Regen	613	648	0	35	817	830		13	2%	amber	L	
Business Investment & Marketing	321	302	0	-20	429	381		-47	-11%	amber	M	Business events and marketing tempered by quiet economic conditions.
Economic Dev & Physical Regen	122	119	0	-2	162	282	-82	37	23%	red	L	Forecast reviewed and adjusted for next month. Remedial action not necessary.
Community Regeneration	316	300	-37	-53	421	471	-37	12	3%	amber	L	European grant inflation applied in error.
Adult Skills	1,187	1,149	-58	-96	1,583	1,553	-58	-87	-6%	green	L	
Libraries	2,285	2,295	-25	-15	3,047	3,095	-70	-23	-1%	green	L	
<b>Sub Total</b>	<b>4,844</b>	<b>4,813</b>	<b>-120</b>	<b>-150</b>	<b>6,459</b>	<b>6,611</b>	<b>-247</b>	<b>-94</b>	<b>-1%</b>	<b>green</b>	<b>L</b>	
<b>Highways &amp; Transportation</b>												
AD Highways & Transportation	151	133	0	-18	201	176		-25	-12%	amber	L	Staff related costs lower than budget.
Highways Contracts	4,925	5,060	0	135	6,567	6,566		0	0%	green	H	
Traffic Management	609	498	-61	-172	811	873	-61	1	0%	green	M	
Passenger Transport Services	4,396	4,221	0	-175	5,862	5,719		-143	-2%	green	M	
<b>Sub Total</b>	<b>10,081</b>	<b>9,913</b>	<b>-61</b>	<b>-229</b>	<b>13,441</b>	<b>13,335</b>	<b>-61</b>	<b>-167</b>	<b>-1%</b>	<b>green</b>	<b>M</b>	

Service	Budget	Actual	Use of reserves	Variance	Approved Budget	Forecast Outturn	Proposed use of reserves	Forecast Variance after use of reserves	Forecast % of Budget	RAG	Risk (L/M/H)	Activity level Medium/High risk budgets (COMMENTARY)
	£000	£000	£000	£000	£000	£000	£000	£000				
<b>Planning</b>												
AD Planning	225	106	0	-119	300	281		-20	-7%	green	L	
Dev Plan & Strategic Housing	1,648	1,284	-64	-429	2,198	1,955	-114	-357	-16%	amber	M	Cessation of Joint Committee has moved planning costs into future years.
Development Management	743	380	-56	-419	991	1,370	-90	289	29%	red	M	Provision for planning enforcement at £250k.
Transport Strategy & Countryside	1,987	1,585	75	-327	2,649	2,578	75	4	0%	green	L	
Building Control & Albion Arch	591	940	0	349	788	770		-17	-2%	green	M	
<b>Sub Total</b>	<b>5,194</b>	<b>4,295</b>	<b>-46</b>	<b>-945</b>	<b>6,925</b>	<b>6,954</b>	<b>-130</b>	<b>-101</b>	<b>-1%</b>	<b>green</b>	<b>M</b>	
<b>Community Safety Public Protection Waste &amp; Leisure</b>												
CSPPWL Management	147	103	0	-43	195	140		-55	-28%	amber	L	Career grade framework for division estimated at £55k.
Emergency Planning	213	143	0	-70	284	214		-70	-25%	amber	L	Posts held vacant following improvements in partnership workings.
Public Protection	1,136	1,193	-18	38	1,515	1,560	-18	27	2%	amber	L	Income levels lower than budgeted reflecting tougher retail and licensing environment.
Community Safety	1,048	863	-24	-209	1,398	1,196	-24	-226	-16%	amber	L	Safer Communities fund of £133k received
Waste Service	13,660	13,901	-13	228	18,213	18,835	-13	609	3%	amber	L	Contract price inflation estimates at 5.0% to 5.5% compared to budget assumption of 2%.
Leisure Services	985	977	-27	-34	1,313	1,335	-27	-4	0%	green	M	
<b>Sub Total</b>	<b>17,188</b>	<b>17,181</b>	<b>-82</b>	<b>-89</b>	<b>22,918</b>	<b>23,281</b>	<b>-82</b>	<b>281</b>	<b>1%</b>	<b>amber</b>	<b>L</b>	
<b>Total DIRECTORATE Spend</b>	<b>37,991</b>	<b>36,746</b>	<b>-309</b>	<b>-1,553</b>	<b>50,654</b>	<b>51,047</b>	<b>-520</b>	<b>-127</b>	<b>0%</b>	<b>green</b>	<b>L</b>	